



# Uncovering Attractive MiniTrends: Impact Wheels Exercise Introduction

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#### **Impact Wheels**

The Impact Wheel is a technique for identifying the multiple consequences of a single future trend or development.

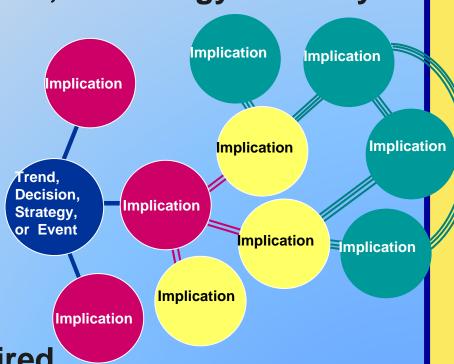
The intuition, judgment, and knowledge of an individual or group determines first and higher order impacts of:

- Trends
- Decisions
- Events
- Strategies



## Steps in Impact Wheel Development

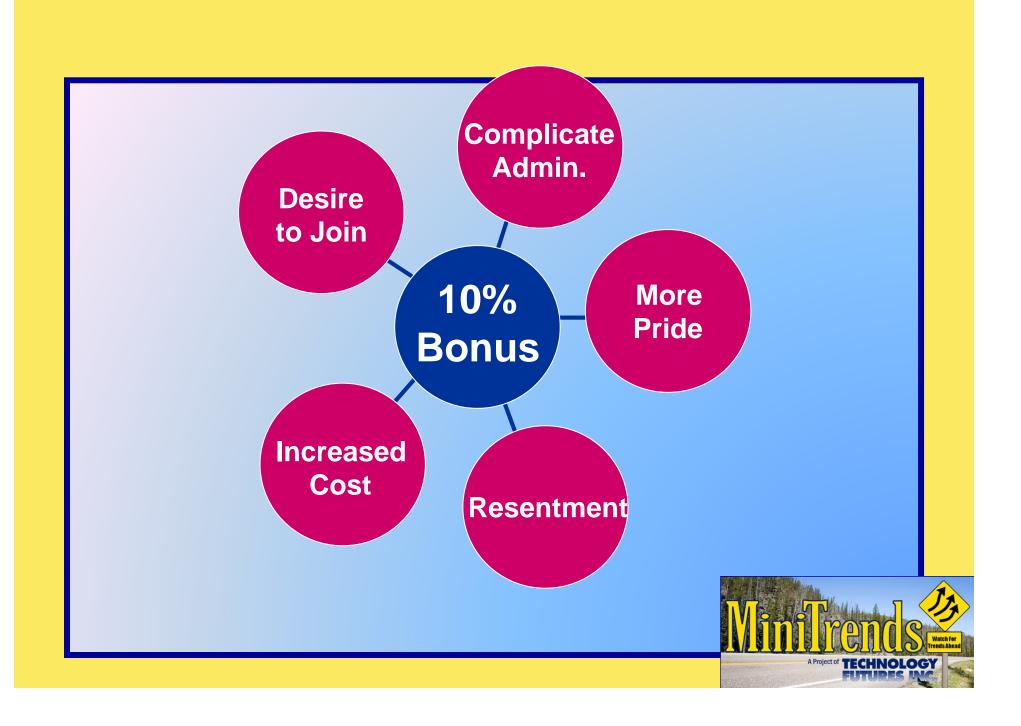
- Select trend, decision, event, or strategy for analysis
- Place in hub of wheel
- Record direct implications of activity
- Record next level implications connected by double or color lines
- Continue process as desired
- Connect circles as appropriate
- Analyze results and opportunities

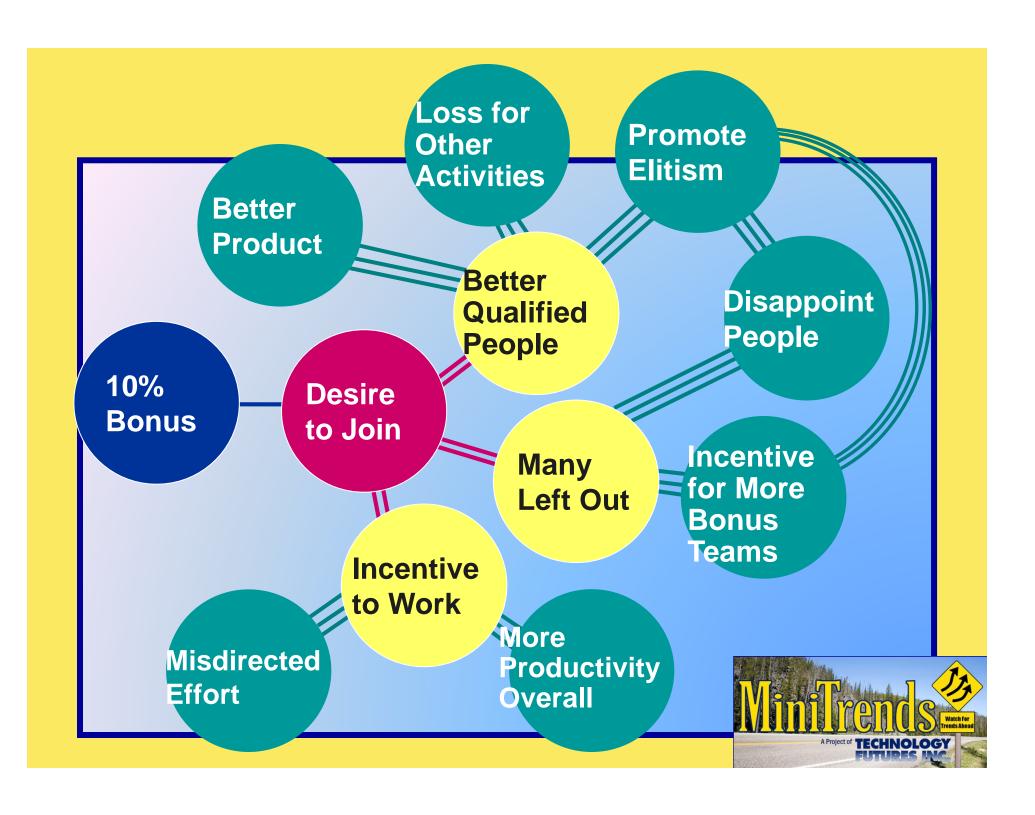




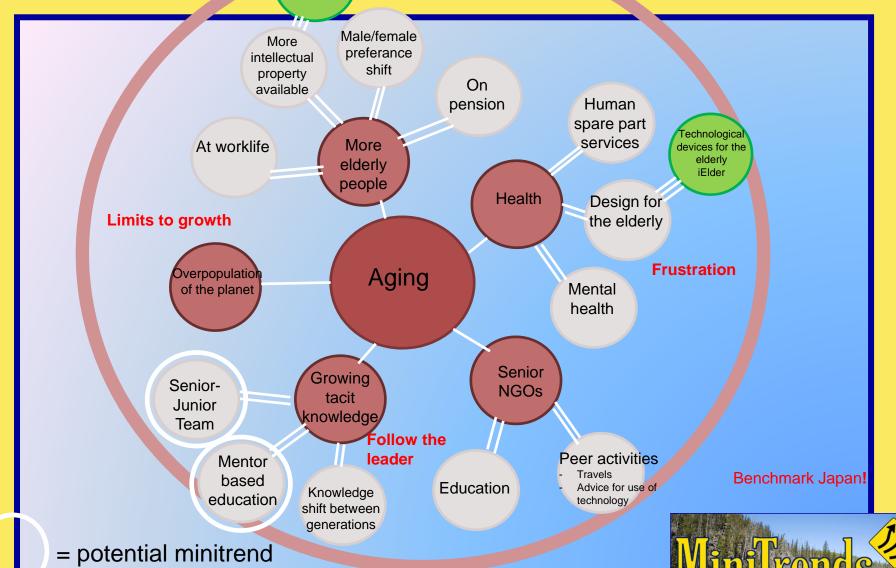




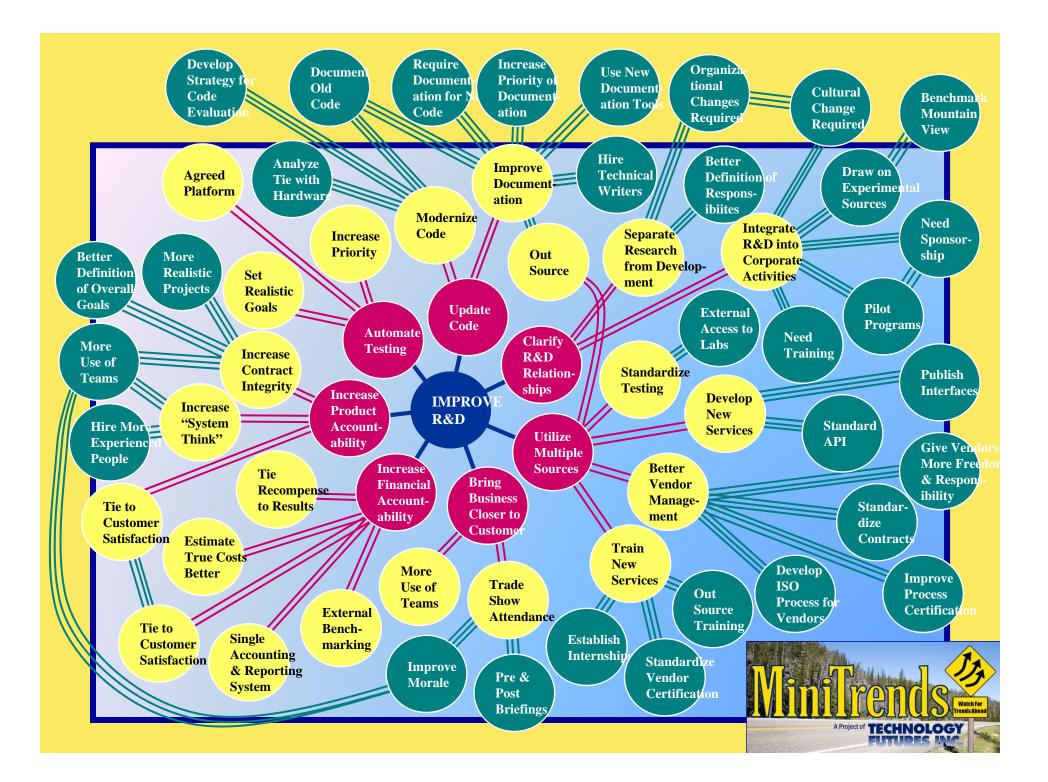




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### Benefits of Impact Analysis Beyond the Obvious

- Structures thought processes
- ◆ Allows discussion/consensus to evolve
- Handles diversity of opinion
- Excellent small-group/team-building technique
- Allow other perspectives (role-playing)



### **Some Exploitation Suggestions**

- Stress special features of Minitrend
- Look for opportunities for convergence
- Carefully examine drivers and constraints
- Engage allies and supporters
- Be flexible
- Stay healthy
- Remember there are other smart people in the world
- Always apply the sanity test





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