

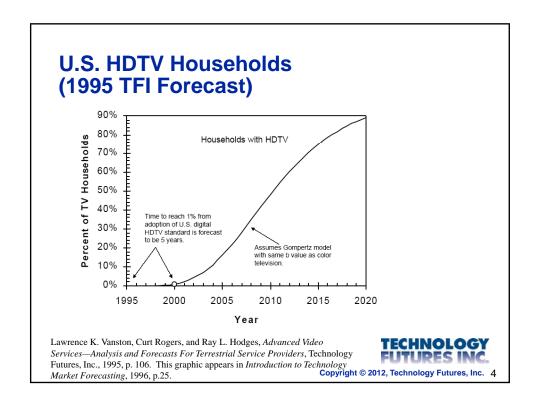
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Evaluation of Market Potential

- 1. Will the technology be adopted?
- 2. How big is the potential market?
- 3. When will it be commercially available?
- 4. How fast will it penetrate the market?



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Questions to Answer

- What are the drivers for adoption?
 - How strong are they?
- What are the constraints on adoption?
 - How strong are they? Can they be overcome?
- What is the balance of drivers and constraints?
 - Will this change?
- What are the important areas of uncertainty that need to be resolved?
 - How can these be addressed to **TECHN** everyone's satisfaction?

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Super Hi-Vision/ Ultra HDTV

- Sponsored by NHK
- 7680 x 4320 pixels
- 60 Frames / Sec
- Eqv to 16 HDTVs
- 24 Gb/s uncompressed
- 128 Mb/s compressed
- 4K already available (84" screen @ ~\$25K)
- 8K Planned for homes

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Hints for Evaluating Trends

- Avoid technology hypnosis and technology lethargy.
- Take a multi-disciplinary, open-minded view.
- Recognize inertia against innovation and change
- Electrons, fluids, and technologies follow the path of least resistance.



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Typical Trend Forecasting Problems*

- [Traditional TV]³ is still growing!
- [Online Video]⁴ is growing [200%]² a year!
- [Bandwidth]¹ is increasing [300%]² a year!
- 1. Substitute any performance measure
- 2. Substitute any large percentage
- 3. Substitute any traditional technology
- 4. Substitute any new technology

*Antidote: Learn the basics of performance improvement and technology substitution (S-shaped curves).

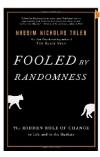


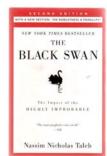
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Typical Expert Opinion Problems

- Expert Qualifications, Biases and Balance
- Cognitive and other psychological issues
- Reverse probabilities, Black swans and misunderstanding of probabilities/statistics









Common Sense Rules

- If it sounds too good to be true, it probably is
- What goes up might come down
- The 80/20 Rule
- Murphy's Law
- Occam's Razor





Your Bridge to the Future



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